



# ANNUAL REVIEW 2009

MISSION AVIATION FELLOWSHIP



# WELCOME



Thanks to your ongoing support, in 2009 MAF could continue its ministry of bringing help and hope to isolated people across the developing world.

## WHAT IS MAF?

Mission Aviation Fellowship is a Christian organisation whose mission is to fly light aircraft and use other technologies in developing countries to bring help and hope to people in need. Every three minutes an MAF plane is taking off or landing somewhere in the world to assist missions, churches, aid and development agencies, and other national groups to share the love of God.

## OUR VISION

Isolated people physically and spiritually transformed in Christ's name.

## OUR PURPOSE

Sharing God's love through aviation and technology.



# CHAIRMAN/CEO MESSAGE

In 2009 Bangladesh recorded the highest flying hours and utilisation of its services in the 13 year history of the programme.

In Papua New Guinea we welcomed the arrival of two new turbo-charged GA8 Airvans. The delivery of these aircraft has meant that ministry has continued to be multiplied and more aircraft are available to meet the needs of our partners.

Christian Missionary Radio Fellowship (CRMF) and MAF have had a close association over many years, and in 2009 CRMF in Papua New Guinea **asked to become part of the MAF family. CRMF's** communications ministry has a tremendous transformational impact which fits well within **MAF's vision and it was agreed that CRMF's** ministry opportunities and sustainability would be enhanced by integration.

**MAF's own integration process is continuing to be** worked out and one of the joint projects completed in 2009 was the purchase of a Cessna 182 aircraft with an engine for JET A1 fuel. This aircraft was funded by MAF Canada, sourced by the MAF International Africa region and will be trialled in Western DRC (MAF US).

In the current financial climate MAF has felt the effects of the economic downturn. At the end of 2009 we made the difficult decision to suspend operations in Cambodia based on the reduced use of the aircraft, as well as increased staffing and regulatory compliance costs.

We are grateful for the ongoing commitment and hard work of our staff, often under challenging circumstances. The political stability of Madagascar deteriorated during 2009 which led to a decreased demand for MAF services as many people left the country. Our staff continued to serve the organisations that remained, as well as being willing to relocate and serve in other MAF programmes.

MAF has a continuing need for specialist staff in our operations. We work in environments where regulations are becoming more stringent, and where it is increasingly difficult to obtain licenses for staff. This puts pressure on our programme staff and those in our partner MAF groups who carry out the recruitment process.

The internal Training Base in South Africa has been working towards a Part 141 Aviation Training Organisation (ATO) license for several years and in 2009 the license was approved by the South African Civil Aviation Authority. This means that the Training Base can now offer training to MAF pilots which will be recognized by the South African CAA.

We are continually thankful for the prayers and generosity of our supporters which enable MAF to reach isolated people around the world.

In all this we give thanks to God. Every good and perfect gift comes from Him!

*Give thanks to the LORD, for he is good;  
his love endures forever. 1 Chr. 16:34*



Alan Devereux  
Chairman of the  
Board of Trustees



Chris Lukkien  
Chief Executive and  
Africa Regional Director



Bill Harding  
Chief Executive and  
Asia Pacific Regional Director

# VALUING IMPACT

“In 2009 MAF flew 480 medevacs in PNG, carrying 960 patients and their caregivers. This is almost two medevacs for every **working day.**”

*Vaughan Woodward*

*MAF Asia Pacific*

## MEDICAL EVACUATIONS IN PNG

In Papua New Guinea (PNG) roads are non-existent, the terrain is rough, and rivers are fast flowing. Access to emergency medical care would be almost impossible without the aircraft.

MAF is the only aviation service provider operating a 7 day per week emergency medical evacuation service in PNG. Many of the medevacs undertaken are for pregnancy and childbirth complications, while others are for severe cuts, burns, injuries and snakebites.

The patients, their families, and communities often lack the funds to be able to afford a medevac service. MAF undertakes these flights as part of its humanitarian, Christian witness, trusting by faith for the financial provision to make this high-impact ministry possible.



## FAMINE RELIEF IN SUDAN

Years of civil war have left Sudan with a struggling economy, crippled infrastructure, and many internally displaced people. Localised conflicts often cause people to flee their homes and leave their crops, which results in food shortages.

With the aid of MAF, the Africa Inland Church distributed food and cooking equipment to the Lekuangle Christians, widows, blind people, orphans and elderly people. As well as providing much needed food, the AIC flights aimed to help re-settle and re-establish normal life among the community, after the destabilizing tribal conflicts. Many of the affected people have been unable to return to their homes, but the food and cooking equipment has enabled them to stay with their families in relative safety.

**“We appreciate the quick intervention of your contribution and your concern, may God bless you as we are serving the suffering people of South Sudan.”**

*Klero Onuha Ingayo*  
AIC-CORED Acting Manager



VALUING IMPACT



“...there was a lot for MAF to do in this remote area. Without the aircraft it would be very hard to reach these remote areas.”

*Rune Karlsson*

*Relief Pilot for MAF in Bangladesh*

#### CYCLONE RELIEF IN BANGLADESH

Nearly 120 people were killed by cyclone *Aila* that ripped through Bangladesh and eastern India at the end of May, whilst millions remained marooned by floodwaters or living in shelters. MAF flew several flights to the cyclone hit area, in support of the relief effort.

Relief pilot, Rune Karlsson, reported on one flight to **Assasuni**: ‘There was a huge need for water purifying tablets and food. Thousands of houses were destroyed. Many embankments were broken, water streamed everywhere and houses were washed away.’

*Aila* swept many areas still recovering from Cyclone *Sidr* in November 2007. The post-disaster rehabilitation work following cyclone *Sidr* still continues as MAF assist with the relief work.



# VALUING IMPACT

# VALUING IMPACT

## MEDICAL SAFARIS IN TANZANIA

On the second Tuesday of each month, MAF partners with Haydom Hospital to provide a three day medical safari to remote villages in north-eastern Tanzania. At each location the safari runs Mother and Child clinics, which include inoculations, HIV/AIDS testing for all pregnant mothers, medical care for mothers and children, pre-natal advice and care, and education on child nutrition and general child care.

Without the assistance of MAF, these clinics would be unsustainable, because the medical staff would have to be away from the hospital for much longer periods of time in order to travel to the villages.

**“MAF is the only available flying service. Without it we couldn't access places... few villages can be reached in bad conditions. It is too much to go there by road, visit them and work in one day.”**

*Emmanuel Mighay*  
Nurse at Haydom Hospital



# VALUING IMPACT

“Our experience has been that the development of an airstrip significantly opens up communities to access spiritual support, medical care, education, and many **other benefits.**”

*Jakob Adolf*

*MAF Madagascar Programme Manager*

## AIRSTRIPS FOR MADAGASCAR

Madagascar is the fourth largest island in the world, but has very poor infrastructure. MAF provides a vital link to isolated communities by opening airstrips across the island, enabling providers of essential services to reach local people.

The Ampasinambo runway in South Marolambo, Madagascar was opened in July 2009. On the day MAF airlifted the first heavy equipment and volunteer work teams into Ampasinambo in February, an elderly gentleman was standing by for a medical evacuation at the future site of the airstrip. The commencement of the work on that day **was later described as “a miracle” by the family of the sick person.**



## LOCAL CHURCHES IN MONGOLIA

Mongolia is a sparsely populated country where around 50% of the population live in the capital Ulaanbaatar. MAF, known as Blue Sky Aviation (BSA) in Mongolia, plays a big part in enabling the growing churches to reach isolated people across the country.

Members of the Faith Fellowship of Ulaanbaatar were flown to Ulaan Gom in North West Mongolia to provide therapy and educational help for disabled children from surrounding rural areas. Whilst in Ulaan Gom, the team also visited Christians in the area and were able to encourage the local church in its outreach to the community.

**“The trip would have been absolutely impossible if it had not been for the tremendous ministry you provide! If we had taken a car it would have taken us two to three days to get there. Instead, we arrived in about 4 ½ hours!”**

*Faith Fellowship of Ulaanbaatar*



VALUING IMPACT



“They come here with a purpose to work and to serve. They don’t come to work for themselves.”

*Barnambi Wunungmurra,  
Chairman of the Yirrkala Parish, Uniting Church of  
Australia in Arnhem Land.*

## SERVING COMMUNITIES IN ARNHEM LAND

Missions were effectively expelled from aboriginal communities 30 years ago as the government promoted self-determination in **aboriginal ‘homeland’ areas**. **Aboriginal** communities have deprivation, dysfunction and major social and health problems despite government funding. In addition, vast distances separate Arnhem Land from the nearest city and many communities are cut off from ground transportation.

By strategic placement of staff in aboriginal communities MAF has an opportunity to provide vital flights and Christian influence that would otherwise probably not occur. Many staff have shown great initiative in building relationships and reaching out to their communities through their everyday activities, such as through running kids clubs, supporting the indigenous church with Bible studies, participating in school councils and so on, in addition to their aviation ministry.



# VALUING WITNESS

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## SUPPORTING CHRISTIANS IN CHAD

The Christians in the North of Chad live and work in a difficult environment. MAF flies into the North from its base in the capital **N'djamena for the *Chad for Christ*** project. The Églises Évangélique au Tchad (the Evangelical Church of Chad) aims to encourage those Christians living in the North to be tentmakers in their communities and these visits greatly encourage them.

In 2009 MAF flew four trips for pastors and teams working with *Chad for Christ*. Through the help of MAF the team visited Abéché and Hadjer Hadid in the East of the country, Faya in the North, and Bardai which is North West of the country.

**“We thank MAF for their great service... Without the flight, we would have found it impossible to reach these remote areas. May God Bless MAF in their noble ministry and may he prosper them.”**

*Souina Pofifar,*

*Le Secrétaire General, Evangelical Church for Chad*



# VALUING PARTNERSHIP

**“It truly has been a blessing for us to work alongside MAF. You have a wonderful staff of people serving the Lord. We are grateful and pray that the Lord will richly reward you.”**

*Vicky Bentley*

*Far Reaching Ministries Aviation*

## FAR REACHING MINISTRIES IN UGANDA

Far Reaching Ministries (FRM) works to bring discipleship and teaching to individuals in parts of the world where this is either unavailable or inaccessible. In 2009 FRM purchased an aircraft which MAF operates on their behalf in Uganda. This partnership enables FRM to meet the needs of their ministry without having to deal with the complex world of aviation, but gives them the flexibility of an aircraft when they need it.

MAF uses the aircraft for other customers when it is not required by FRM and in this way both organisations work together to serve the communities of Uganda and Southern Sudan.



## RADIO LIFELINE IN PNG

MAF's affiliate, **Christian Radio Missionary Fellowship (CRMF)**, provides a high frequency (HF) radio communications network to over 840 communities and stations across PNG.

CRMF maintains 14 frequency licences, and allocates time slots for over 50 different churches and missions to facilitate communication with remote outstations. Additionally, the CRMF network provides communication services through 900 radios in **PNG's rural areas**. Through this communications network, MAF is able to receive remote community requests and bookings for services, weather updates and urgent calls for medical evacuations. CRMF monitors emergency radio frequencies **'around the clock', and will call the nearest MAF base to arrange emergency patient transfers to be flown.**

CRMF also supplies information technology needs for remote communities, and installs VSAT communications systems and satellite phones, along with computers and peripherals.

“MAF and CRMF are my right and left arm – I simply could not **operate without them.**”

*Dr Addy Sither,  
Head of the Rumginae hospital*



# VALUING PARTNERSHIP

“We would like to appreciate MAF as an organization, all staff in Nairobi and Loki, the pilots and the operations team... We look forward to a continued partnership in the future.”

*Rosemary Khamarti*

*Africa Director of Sudan Partners International*

## SUDAN PARTNERS INTERNATIONAL

Rosemary Khamarti oversees all Africa operations of SPI from Nairobi, Kenya and personally makes trips to facilitate the work with the projects taking place in Sudan.

In addition to flying Rosemary, MAF aircraft enabled supplies for a school and community development project to be brought in from outside the area. SPI run the school for children in Boma, Sudan, an area in which 80% of children are not otherwise be able to go to school.



VALUING PARTNERSHIP

# VALUING PARTNERSHIP

## OUR PASSENGERS IN 2009

Passenger's type of work	No. of Passengers	%
Church & Mission	15,796	18%
Education	6,426	7%
Health	9,036	10%
Medevac	1,564	2%
Relief & Development	7,380	9%
Local Communities	29,978	35%
General	16,119	19%
TOTAL	86,299	100%

## SOME OF OUR PASSENGERS

Africa Leadership Reconciliation Ministries  
(ALARM)

Christian Mission Aid (CMA)

Christoffell Blinden Mission (CBM)

Cradle of Hope

Églises Évangélique au Tchad

Faith Fellowship Church

Far Reaching Ministries

Haydom Hospital, Tanzania

Jesus Film Ministries

Medair

New Tribes Mission

SIL

SIM Sudan

Sudan Partners International

Tearfund Sudan

The Evangelical Alliance Mission (TEAM)

Ulaanbaatar Baptist Church

Watoto Childcare Ministries

WEC International

World Vision Sudan



# VALUING EXCELLENCE

## AVGAS CHALLENGES

The shortage and increased cost of Avgas (Aviation Gasoline 100ll) has been an ongoing challenge for MAF throughout 2009. The cost of flying our Cessna 206 and Cessna 210 aircraft has increased so dramatically that the Cessna 206 in Chad was grounded at the end of the year.

MAF has been investigating alternatives and one option was a Cessna 182 equipped with an SMA engine. The SMA engine enables the aircraft to use Jet Fuel which is readily available and much more cost effective.

**MAF's first Cessna 182/SMA will be trialled in** Western Democratic Republic of Congo. The trial will determine whether this aircraft is a good alternative to the Cessna 206 for use by MAF programmes around the world.

## OUR FLEET IN 2009

Country	No. of aircraft	No. of hours
Arnhem Land *	15	9,907
Bangladesh	1	471
Cambodia	1	338
Chad	2	603
Coldstream	3	1,790
East Timor	1	244
Kenya	7	5,145
Madagascar	2	460
PNG	13	6,890
South Africa	2	228
Tanzania	5	1,607
Uganda	5	2721
<b>TOTAL</b>	<b>57</b>	<b>23,889</b>

\* Includes aircraft and hours flown for managed airlines.





“I should bring my other operators through here. To show them how to run a **business.**”

*Inspector*

*South African CAA*

## SAFETY MANAGEMENT SYSTEM

Aviation is a highly regulated industry. The Civil Aviation Authority in each country where MAF operates has specific regulations which all aviation organisations are required to meet. MAF wants to fly to the highest safety standards and these standards are detailed in the manuals, which are an integral **part of MAF's quality system.**

The safety management system in MAF fosters a culture where staff are encouraged to report any problems they find and where MAF actively works to overcome these issues. In 2009 a safety culture survey was carried out in the Africa region by the JAA Training Organisation which reported high scores compared with other organisations. MAF constantly works to improve the safety of its operations around the world and this review showed that the organisation is achieving the high safety goals set each year.



# VALUING EXCELLENCE

# VALUING CARE



**“My primary task is to be with people, to hear how they are doing, and to offer any helpful advice I can give...**

Visiting staff in their homes and sharing a meal with them is a

**real privilege.”**

*Tony Horsfall*

*Independent Pastoral Carer for MAF*

## CARING FOR OUR STAFF

Creating an environment where people feel valued is essential if MAF is to be sustained. Staff support involves more than incorporating recognised support systems, or bringing in a service at a time of crisis. Although these things are important, staff support also involves the creation of a caring and healthy working environment.

MAF personnel and appointed, independent Pastoral Carers regularly visit each MAF base to provide professional advice and personal support for our staff and their families. Wherever possible they also provide spiritual input. This can be anything from praying with individuals, to devotions at the hangar; from a staff fellowship day, to a weekend retreat.



## DEVELOPING OUR STAFF

MAF employs over 500 staff in wide ranging roles including pilots, engineers, managers, and ground staff. The preparation and development of these staff is essential to the continuing service of MAF.

The Aviation Training Centre in PNG is the only aircraft-equipped and approved flight school in the country. Over 30 national **pilots have been trained including PNG's first female flying instructor.**

An internal Training Base was opened in South Africa to provide existing MAF pilots with aviation training. In 2009 this base carried out and arranged courses for over 75% of pilots in the Africa Region.

## OUR STAFF IN 2009

Country	International Staff Jobholders	Locally Employed Staff
Arnhem Land	34	5
Australia *	33	27
Bangladesh	3	12
Chad	4	11
East Timor	1	3
Kenya	19	50
Madagascar	5	23
Mongolia	3	12
PNG	34	96
South Africa	3	5
Sudan	3	10
Tanzania	17	60
Uganda	15	45
UK*	0	24
<b>TOTAL</b>	<b>141</b>	<b>406</b>

\* Includes support offices and training/engineering bases

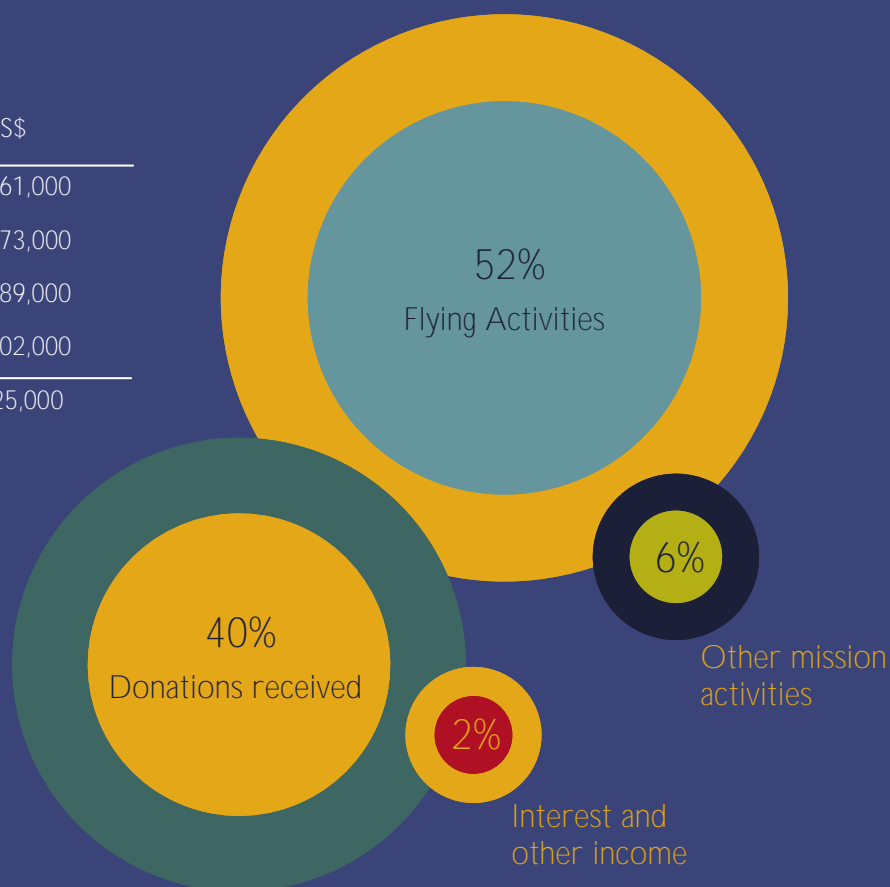


# VALUING CARE

# VALUING STEWARDSHIP

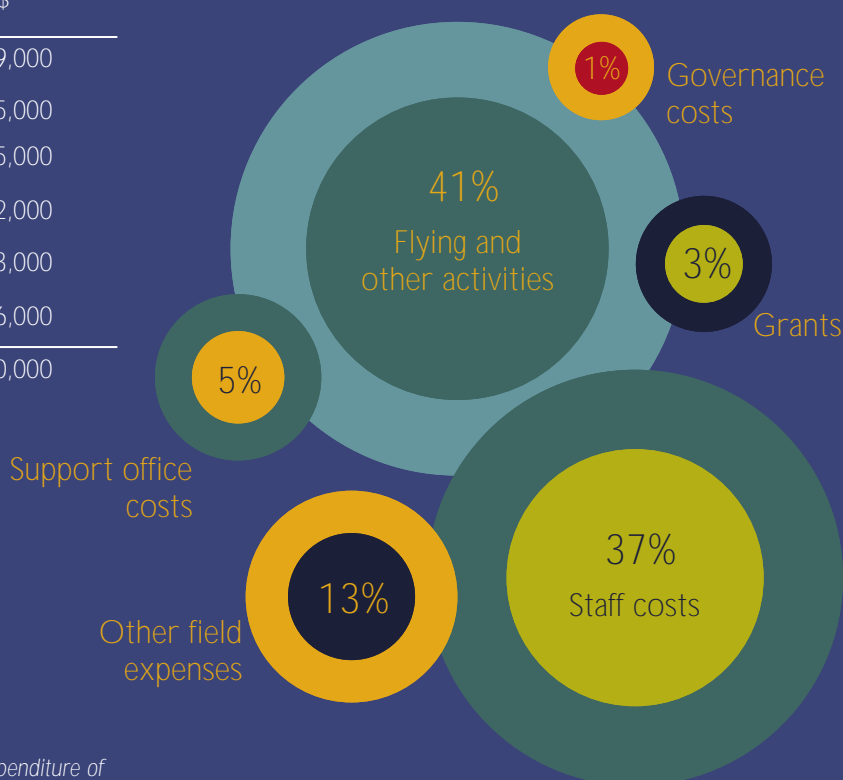
## INCOME

Type of income	US\$
Flying activities	15,161,000
Other mission activities	1,773,000
Donations received	11,489,000
Interest and other income	502,000
<b>TOTAL</b>	<b>28,925,000</b>



## EXPENDITURE

Type of expenditure	US\$
Flying and other activities	11,839,000
Staff costs	10,855,000
Other field expenses	3,715,000
Support office costs	1,562,000
Grants *	743,000
Governance costs	286,000
<b>TOTAL</b>	<b>29,000,000</b>



\* To other MAF groups and agencies

Please note: These figures represent the income and expenditure of operational activities in the MAF International Africa and Asia Pacific regions.

## OUR SUPPORT

MAF International is funded primarily through its members, who are the various MAF partner groups around the world. Their **supporter's contribution to the ministry of MAF** remains vital and we appreciate our partnership with them.

**“Last year I travelled to Kenya and Tanzania with six other entrepreneurs. We flew to MAF projects and that was a fantastic experience! I had known about MAF's work for years from publications and from other people telling me about it. Now that I have seen MAF with my own eyes I really understand. MAF aircraft make the difference between life and **death for many people.**”**

*Kees Laban*

*Dutch Businessman and MAF Supporter*



# VALUING STEWARDSHIP

## MISSION AVIATION FELLOWSHIP

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### ASIA PACIFIC REGIONAL OFFICE

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